



SBCD Highlight Report

May 2022



Business Engagement

SBCD Portfolio Office April - May 2022



Peter Austin
Business Engagement
Manager

Activities Completed

Activities

- ESB meeting at Oriol Science to consider HAPs supply chain

Attendances:

- IntroBiz network event Swansea
- Pentre Awel community Benefits with Bouygues
- Attendance at DCW launch event
- 4thRegions skills event
- Business Wales Supply chain Webinar
- Green Industries Steering group – no regional rep available due to elections

Meetings

- Tallarna – supporting HAPs
- Pembs LEAP meeting
- Alex Williams – Global Maritime Services
- Gino Bawn – RWE, exploring opportunities for engagement with SBCD projects

- NOTE: Bank holidays and annual leave taken during this period.

Activities Planned/Ongoing

Current

- Planning for demonstration of Beauhurst investment platform to PL's & stakeholders – limited take up for date proposed during Easter holidays, now rearranged for 9/6/22
- Planning event with IOD and PDM 26/4/22
- Developing proposal for Business News Wales marketing support
- Business Engagement support for programmes and projects, Skills, Pentre Awel, HAPS, Campuses & Yr Egin
- Exploring opportunities for engagement with Princes Trust across portfolio
- Exploring potential for use of Blockchain as pilot in portfolio.

Ongoing

- Coordinating ESB meetings with Chris Foxall
- Monitoring Portfolio procurement pipeline
- Managing SBCD LinkedIn account
- Attendance at CEIC steering group meetings
- Meetings with WG Relationship Management Team
- Developing joint work programme SBCD & Wales Co-op

Risks

- Ongoing alignment of Regional Strategy development to development of E&I framework leading to lack of coordinated approach to engagement and investment across portfolio
- Projects adopting silo approach to business engagement
- Potential cost increases during construction phases of projects
- Poor take up of offer of support from ESB to assist projects with supply chain creation, private sector investment or building sectoral eco systems could cause opportunities to be missed.

Issues

None



Communications and Marketing



Heidi Harries
Communications
and Marketing Officer

SBCD Portfolio Office April – May 2021/22

Activities Completed

- Represented the City Deal in the Introbiz Event in Swansea and a Renewable Energy Event in Pembroke Dock and social posts to promote the events.
- Social posts the Innovation Matrix Meet the Buyer Event, Oonagh in HAPS, and the vacant Project Assistant role
- Finalised draft 1 of the Annual Report for Programme Board approval.
- Finalised draft 1 of the Marketing and Communications plan for Campuses which was approved by the Campuses Board.



Activities Planned/Ongoing

- Working with PM on a list of key milestones that should be included in PR
- Evaluating the Business News Wales proposal and planning a schedule of activity.
- PR on Vortex for SILCG (once post election period has ended)
- Draft 2 of the Annual Report
- PR for the Skills / Pembrokeshire College Renewable Energy pilot project
- Launch Event for the Skills project (10th June)
- Representing the City Deal in the Welsh Business Show (1st June)

Risks

Increases in constructions costs may have implications to overall project budgets/timelines/quality which may create variance from the figures that the press have already publicised.

Issues

None



Pembroke Dock Marine



Steve Edwards
Commercial Director
Port of Milford Haven

Project Partner Lead: Pembroke Dock Marine Board

16 March to 19 May



Activities Completed

All: Partners attended MEW conference in Llandudno in March

PDI:

- Annex 4: New roof complete, footings and concrete pour for foundations complete in readiness for new link building, 1st Fix M & E, and dry lining all underway.
- Annex 3: New roof complete, Concrete repairs complete, External underpinning completed
- Lot 1: Main Contractor ECC Contract issued for workboat pontoons/pickling pond infill and demolition works. SAB Approval received
- Lot 2A: 100% "For Construction" design issued for pricing. Both applications for the Phase 2a Reserved Matters application and the Phase 2a Discharge of Conditions application have now been submitted.

META:

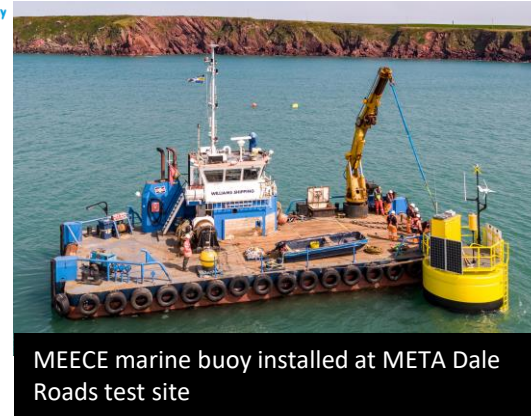
- Attend, exhibit and present at Marine Energy Wales Conference
- Town and Country Planning consents for site improvements permitted
- MEECE marine buoy installed at Dale Roads test site

MEECE:

- MEECE marine buoy installed with research two projects
- New innovation manager starting
- Attended MEW conference, delivering meet the expert session

PDZ:

- Team will be increasing to 4 as of 1st of June, 5th role being advertised. (IP6a)
- Environmental Scoping and Technical Procurement Awarded.
- CSP Hosted FLOW summit in Exeter April 27th



MEECE marine buoy installed at META Dale Roads test site

Activities Planned

- IOD briefing on SBCD and PDM at Milford Haven 26th May

PDI:

- Lot 1: Review of slipway redesign to be finalised, costed and then instructed. Main contractor to mobilise to site and commence works
- Lot 2A: Main contractor to return price and programme for ECC contract
- Lot 3: Commence programme and costing review.
- Holistic Network Design due for consultation.
- Responding to OFGEM's Minded to Decision around Shared Assets and Anticipatory Investment.

Risks

- Ongoing material costs increases presenting a risk to deliver IP1 to budget.
- Due to the issue raised around redesign work for slipway (noted below) there is a risk this may impact completion date – currently Dec 2023
- PDI Lot 1 Construction Programme end date (see below)
- Floating Offshore Wind requirements presenting significant opportunity but further intervention in transmission infrastructure and multiple regional ports needed in order to connect the projects to the UK energy system & compete with European ports to capture benefit.
- Mitigations – Ongoing dialogue with contract partners and funding bodies. Early collaboration discussions with Regional Ports ongoing

Issues

- Annex 4: Asbestos contaminated ground work completed. Hangar Annexes completion delayed to Q1 2023
- Redesign work underway for slipway to address increasing costs due to inflation/commodities increases and availability
- Capital cost increase PDI project budget. Further phases are at different stages in the PDI development plan but MHPA continue to work to inform options to mitigate (IP1)
- Ensuring appropriate level of project and program governance / reporting is established to maintain the projects value to the SBCD whilst ensuring the project remains delivery and impact focused.
- PDI Lot 1 ECI design stage prolongation will result in delayed start to Lot 1 Slipway/workboat pontoons and extended completion dates (Jan 2024)

Digital Infrastructure



Gareth Jones
Programme Manager

Programme Partner Lead: Carmarthenshire County Council



Activities Planned

Activities Completed

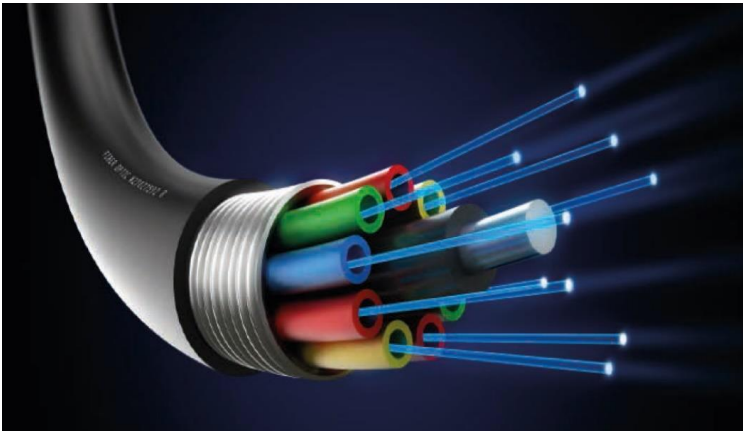
Programme business case, delivery dates and financial spend reprofiled via regional change management process to reflect current delivery position.

Regional Digital Funding Agreement signed by City Deal and lead local authority (Carmarthenshire)

4-year programme of work and comms plan completed for Rural support and engagement resources.

4-year programme of work complete for Next Gen Wireless workstream resources.

Programme measures, outputs and outcomes refined to ensure accurate programme benefits realisation.



Refine regional hub site lists for fiber infrastructure investment.

Establish specific revenue implications for partner organisations as a result of hub site procurements.

Fully understand latest subsidy control constraints for hub site fiber investment.

Develop memorandums of understanding for hub site procurements.

Refine the commercial case for procurement of hub sites.

Begin recruitment of resources in local authorities.

Assess viability of a SBCD rural superfast procurement.



Risks

Delay in recruitment of local human resources allocated to the programme. Job profiles and primary funding agreements have now been approved by Board. Collaboration agreements including schedules detailing human resource requirements drafted and shared with local lawyers for comment ahead of formal submission to Board

Visibility of commercial investment plans across the Region. Continued engagement with fibre and mobile infrastructure providers to establish plans for infrastructure investment in the region. Ongoing lobbying of both UKG and WG for further clarity on plans and timescales for roll out of digital infrastructure projects including GIS and Project Gigabit and for early sight of results of the OMR and clarity on USO

Issues

Limits on internal resources to support the Programme and its individual Projects due to Covid response and their own competing priorities are highlighted and compounded by the continued lack of endorsed Regional funding and collaboration agreements and associated delayed recruitment of additional local resources.

Pentre Awel

Project Partner Lead: Carmarthenshire County Council



Dr Sharon Burford
Project Manager

Activities Completed

- Reserve Matters Application submitted 8th April 2022
- Successful Meet the Buyer event held at Parc Y Scarlets on 30th March 2022. Over 120 businesses were in attendance, with good turnout from local suppliers: around 60% from SBCR and nearly 40% from Carmarthenshire
- Ecology and Ground/Site Investigation work onsite in support of Zone 1.
- Heads of terms in draft with three tenants.
- Detailed design workshops held with these tenants to develop internal design.
- Strategic Partnership in place with Cardiff University to lead on Innovation and Business development. This will link with the Hywel Dda clinical research and engineering which will be located within Pentre Awel.
- Education Skills and Training Implementation Group and two task and finish sub group operational. Mapping exercise underway to consider new courses and existing courses that could be developed in Pentre Awel with inks to City Deal Skills and Talent and RLSP. Discussions re curriculum development in allied health professions.
- Health Implementation groups ToR established.
- Community Benefits stakeholder meeting ongoing with multi stakeholder representation. CCC internal meeting to give oversight and assurance.
- Stage 1 design for Zone 3 completed

Activities Planned

- Design freeze of health, leisure and research areas to enable work packages to be finalised and tendered between June – September
- Reserve Matters Application to be determined at June planning committee
- Discharging pre-commencement planning conditions for Zone 1.
- Potential for early enabling works to be undertaken onsite over the summer months
- Finalise TOMs (Themes, Outcomes and Measures) to be adopted by Bouygues UK as part of their community benefits programme for Zone 1
- Development of whole operating model including catering.
- RIBA Stage 2 and 3 design development of Zone 3 (assisted living)
- Potential to expand Schools Engagement underway to promote widening access under discussion within the Authority.
- Health Implementation Group to hold first meeting July
- Gateway Review targeted September/October 2022



Risks

- Zone 1 not delivered to programme and budget.
Mitigation - Bouygues UK appointed; Construction Board established; stakeholders engaged to review designs; technical working groups underway; Gleeds and Arup providing design adjudication, cost consultancy, NEC3 PM and supervisor roles
- Failure to maximise whole system benefits.
Mitigation – workstream groups (incl. education, health, research and leisure; Community Benefits Group formed to monitor and facilitate Bouygues Community Benefits Programme



Swansea City & Waterfront Digital District

Project Partner Lead: City & County of Swansea



Huw Mowbray
Project Manager

Activities Completed

Arena

The Arena has been operational since March and has held a number of successful events.

Hotel: Consultants JLL reported the offer from Cairns which is the best reasonable obtainable in the market. Funding support is required & pursuing funding options.

71/72 Kingsway

Construction programme continuing. The first of 2 tower cranes was erected May 7th and 8th. Commercial updates – discussions continuing on HoT's with flex tenants - dialogue with their legal in hand.

Innovation Matrix

Planning "reserved matters" was submitted on April 20th 2022

Funding agreement finalized between CCoS and UWTSO

Good progress has been made with tenant and partner engagement

Activities Planned

Arena

Hotel – Delivery reports being progressed and finance discussions continue.

71/72 Kingsway.

Comms plan in progress.

Construction continues and piling advanced.

Second crane tower is anticipated for July..

Further detailed letting/operator discussions continue for 71/72 The Kingsway

Innovation Matrix

Detailed design and market testing are underway as the project progresses through RIBA Stage 4

Business/operational model to be developed further

More detailed engagement with potential tenants and partners

Public information session planned for Thursday 16th June



Risks

- Effect of Covid-19 and Material shortage on construction, including programme slowdown and impact on costs
- Inflationary pressures cited by BYUK arising from cost pressures experienced by themselves & sub-contractors on supply/availability/cost of fuel/materials attributed to Brexit, Covid, Ukraine situation:
- Effect of Covid-19 upon level and type of commercial demand for 71/72 Kingsway, Box Village and Innovation Precinct, also concerns about tenant fit-out contributions.
- Hotel: difficulties in funding are impacting delivery timescales.
- TAN15 may impact the Innovation Matrix.

Issues

Impacts of Covid and effects on redevelopment including timescales, costs and occupier demand.



Arena – from the East

Homes as Power Stations

Project Partner Lead: Neath Port Talbot Council



Oonagh Gavigan
Project Manager

Activities Completed

Continuing introduction meetings with Private companies, LA and RSL colleagues across the region and Welsh Government to ensure collaboration and maximising opportunities.

Finalised collaborative Financial Agreement to enable dissemination of funding between NPT (lead) and partner authorities.

Attended

- Site visit to Swansea Council development of 25 HAPS concept houses in Morriston.
- Presented at SBCD Showcase Event to raise awareness of upcoming HAPS funding opportunities.
- Met Climate Change Committee and attended skills workshop.
- Attended 4 The Region Event in Swansea Arena to promote HAPS and meet RSL's.
- Attended WG Innovative Housing Learning Event
- SWIC – Regional & Local area energy planning
- Gas operators working to Net Zero
- Presented at Neath Port Talbot College, to Heads of Curriculum.
- Electricity – Powering Wales to Net Zero
- SWIC – Leading by example
- Beyond the Cluster & Deployment Plans
- Met with Economic Strategy Board, initial discussions around HAPS Supply Chain Fund.

Activities Planned

Welsh Government Project Assessment Review (PAR) planned for 11th – 13th June 2022

Advertise Project Team posts, Technical Co-ordinator and HAPS Supply Chain Lead.

Finalise Monitoring and Evaluation Specification for discussion and approval at Project Board.

Seek to ensure best fit for HAPS Skills Group and seek opportunities for collaboration before finalising membership and scope of group, to discuss at Project Board.

Gain approval of proposed membership for Technical Advisory Group and draft Terms of Reference via Project Board.

Complete draft Financial Incentives Fund application form, technical advice and scoring criteria for discussion and input at Project Board.

Continue discussions to ensure a breadth of attendees and input into the pending Lessons Learned Group.

Risks

Cost increases and supply issues in relation to technologies.

TAN 15 – Updated TAN may have potential implications for the location of some assets and wider implications not yet known

Ensure alignment to other energy efficiency in housing programmes. This is in progress with on-going engagement.

Issues



Supporting Innovation & Low Carbon Growth

Project Partner Lead: Neath Port Talbot Council

Activities Completed

SWITCH NPT/Swansea University Working Group meetings held to progress Design & Build specification and regular catch ups on a fortnightly basis

SILCG Programme Board met end of March

Met with Industry Wales to progress links with industry

SWITCH SLA and Heads of Terms with NPT legal team to be finalised and signed before tender released

Hydrogen Stimulus project - USW funding agreement with legal team ready by end of June

Property Development Fund publicised on 30th March

Attended Introbiz Swansea & West Wales Expo Guildhall, Swansea attending seminars and being on SBCD stand to promote SILCG Programme

Marketing & Communications meeting held with SBCD representatives to plan promotional activities

Attended 'Preparing learners for the Renewable Revolution' on 27th April at Pembroke Dock

On-going engagement with industry, academia and government

UK Climate Change Committee visit to Bay Technology Centre

Low Emission Vehicle recruited Nigel Morris who started on 28th March

Air Quality Monitoring project advertised post for data analyst

Activities Planned

Advanced Manufacturing Production Facility – private sector engagement and Technical Advisory Group to develop specification

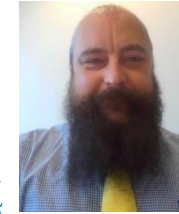
On-going engagement with industry, academia and government

Delivery plans to be revised and updated

Visit of the National Infrastructure Commission Wales

SWITCH SLA and Heads of Terms to be finalised and signed before tender released & supporting documentation for Tender being collated by Swansea University

Bay Technology Centre viewings with potential tenants



Dr Brett Suddell
Programme Manager

April, 2022

Risks

TAN 15 – Updated TAN 15 may have potential implications for the location of some assets and wider implications not yet known

Issues

To ensure SILCG specialist facilities meet the needs and demands of the decarbonisation agenda – on-going consultation with government, industry and academia. Technical Advisory Group to review specification prior to tender exercise.



UK Climate Change Committee
visit to Bay Technology Centre

Yr Egin – May 2022



Project Partner Lead: UWTSD



Activities Completed

Following the completion of the creative sector analysis for Phase 2 UWTSD has been developing an appropriate delivery strategy based around the sector analysis, the SBCD aims and objectives and the strategic aspirations of the University.

University engaged with SBCD to agree IAAP process & timeline for developing Egin Phase 2 model.



Activities Planned

University senior internal team has mobilised and will now work on development of Egin Phase 2. University is engaging with expert consultancy support on an ongoing basis to develop new Egin Phase 2 proposal.

Development of Egin Phase 2 operational model has commenced with an assessment of industry need and will be built around a service delivery model. Senior University staff meeting this month to build workable proposal around '4 Pillars' approach.

University engaging with SBCD to develop anticipated change control process in line with new approach.



Risks

Effect of Covid-19 on the Welsh/UK/global economies and the creative sector, and the implications for future level and nature of demand for Yr Egin

Major cost increases in construction industry through inflationary pressure.

Issues

Implications of the recently announced Welsh Government strategy to achieve much increased levels of permanent remote working post Covid-19 and to develop a network of local, community-based working hubs



SBCD Campuses

Project Partner Lead: Swansea University



Clare Henson
Project Manager



Activities Completed

Varsity conference engagement session – attended by project partners, Sport Wales, UK Government, Swansea Council, ARCH, Swansea City, Scarlets, Ospreys, Vodafone and more.

A series of meetings held with potential incubator businesses for both the Singleton and Morriston sites along with potential anchor partners

Activities Planned

Recruitment of core team – 3 posts (project administrator, Project support assistant, business development and communications manager).

Follow up meetings with all workstreams and leads

Continued work in relation to Primary Funding agreement, under review

Continued Stakeholder engagement activity with potential incubator businesses

WS2: Sketty Lane Cost estimate being carried out to inform affordability

Risks

Student income benefit under threat of not achieving 2022 (5 year) target due to programme development and delays, workstream established to plan mitigating actions.

Increases in construction costs has raised a number of related risks such as material availability and affordability.

Issues

Delays in receipt of the draft funding agreement may have an effect on the Morriston management centre refurbishment timeline, as a secondary agreement needs to be produced between SU and SBUHB before work begins.



Skills and Talent

Samantha Cutlan
Programme Manager

Project Partner Lead: Carmarthenshire County Council



Activities Completed

First Pilot Project Application approved.

Skills Solution group now accepting pilot applications.

Working with Schools on ideas for pilot projects to develop Career Pathways.

Ongoing work with Pentre Awel EST to develop pilot project to meet their skills needs.



Activities Planned

Planning and preparation taking place for school engagement events to take place in Autumn term to highlight opportunities through the City Deal.

Pilot project launch event to be held in June.

Review of the Skills Barometer

Receipt of Pilot project Applications.



Risks

Lack of staff resources to deliver the programme could have consequences of the timescale of delivery of key skills required by the other 8 City deal projects. To be monitored and moving forward appointment via Agency if required.

Issues

Impact of Covid-19 on the training landscape and the changing needs of businesses as a result of the pandemic could result in the need to identify new ways of upskilling individuals. These issues will be identified within the pilot projects developed.

